



**Minutes of the  
2023 TAFISA General Assembly  
3 November, 2023, Düsseldorf, Germany  
15:00 h – 17:30 h**

**Attendees:** TAFISA Members

2022 - 2025 Board of Directors

Wolfgang Baumann	(President)
Catherine Forde	(Vice President)
Denis Karakasis	(Vice President)
Keenese Katisenge	(Vice President)
Cathy Wong	(Vice President)
Janez Sodržnik	(Treasurer)
Jean-Francois Laurent	(Secretary General)
Max Tamazawa	(Member)
Wanshik Hong	(Member)
Jacqueline Kronenburg	(Member)
Marco Tomasini	(Member)
Keith George	(Member)
Fiona Johnson	(Member)

**Apologies:** 2022 - 2025 Board of Directors  
Herzel Hagay (Vice President)

**Chairperson:** Keith George, TAFISA Board of Director

**Time:** 15:00 – 17:30 h

**Note: All supporting documents referred to in the minutes have been published, in timelines associated with the statutes, for further detailed information as attachments (Att.) at:**

[https://drive.google.com/drive/folders/1HuDbF9Uu7vAxw1uUSu6POIo6SGKTUo9b?usp=share link](https://drive.google.com/drive/folders/1HuDbF9Uu7vAxw1uUSu6POIo6SGKTUo9b?usp=share_link)

- Att.00: Welcome Words by President
- Att.01: General Assembly Invitation Letter
- Att.02: General Assembly Agenda
- Att.03: Minutes of the 2022 TAFISA General Assembly
- Att.04: 2022-25 Board of Directors Report to the General Assembly
- Att.05: Report of the Court of Arbitration for Sport (CAS) proceeding Russian Olympic Committee (ROC) vs. TAFISA (CAS 2022/O/9118)
- Att. 06: Intervention from TAFISA Lawyer Lentze.Stopper
- Att.07: CAS Case Risk Mitigation Strategy
- Att.08: Statement from the TAFISA Executive Board Regarding the Current Situation in Ukraine (dated 3 March 2022)
- Att.09: 2021 Financial Report (German original version & English translation)
- Att.10: 2022 Financial Report (German original version & English translation)
- Att.11: Audit Report 2021 (German original version & English translation)
- Att.12: Audit Report 2022 (German original version & English translation)
- Att.13: Budget Plan 2023
- Att.14: Budget Forecasts 2024 – 2025
- Att.15: Revised TAFISA Mission 2030: For a Better World Through Sport for All
- Att. 16: Strategic Roadmap 2023 – 2025
- Att. 17: Revised TAFISA Statutes
- Att. 18: Nomination Letter of Finn Berggren as Good Governance Officer
- Att.19: Report on the 9th TAFISA World Sport for All Games 2028
- Att.20: Botswana National Sports Commission Bidding Dossier for the 30<sup>th</sup> TAFISA World Congress 2027
- Att.21: Botswana National Sports Commission - Bidding Presentation
- Att.22: Information Deck 8<sup>th</sup> TAFISA World Sport for All Games 2025/26
- Att.23: TAFISA World Congress 2023 Düsseldorf - Call to Action

## 1. Welcome

Words of welcome and a general introduction to TAFISA's current state of play and into the meeting agenda ([Att.00](#)) were delivered by the President Wolfgang Baumann on behalf of the 2022 - 2025 TAFISA Board of Directors, along with an apology from a Board member who couldn't attend. He then delegated the Chairmanship to George, TAFISA Board member.

### Decision

No decision required.

## 2. Approval of Agenda

The agenda was issued with the General Assembly's invitation letter ([Att.01](#) and [Att.02](#)) to all TAFISA Members within the period prescribed by the TAFISA statutes.

No comments or motions were received.

### Decision

The General Assembly unanimously approved the agenda presented.

## 3. Minute of Silence

The TAFISA Board of Directors requested a minute of silence to honour those close to TAFISA who have passed during the previous two years, namely:

- TAFISA Honorary President Chang Hi Rhee, Korea
- Mr Mahdi Nazhand, Iran
- Mr Paul G. Høglund, Sweden
- Dr. Suresh Deshpande, India
- Mr Danilo Santos de Miranda, Brazil

### Decision

No decision required.

## 4. Confirmation of Number of Votes

The number of votes, in line with the requirements of the TAFISA Statutes and according to the registration list signed upon entry to the General Assembly, was initially confirmed to be 192 and after item 7 (Approval of New Members), to be 223 following the approval of new TAFISA members. According to the statutes the General Assembly had a quorum.

### Decision

No decision required.

## 5. Acceptance of 2022 General Assembly Minutes

The minutes ([Att.03](#)) of the last General Assembly in Portoroz, Slovenia, June 10, 2022 were sent to the TAFISA members in the prescribed time by the Secretary General and also published on the TAFISA website. No comments requiring amendments were received by TAFISA.

### Decision

The minutes of the last General Assembly were unanimously approved by the General Assembly.

## 6. 2017-2022 Board of Directors' Report

The Secretary General gave an oral presentation of the 2022 - 2025 BOD Report as issued to all TAFISA Members. Please refer to the report ([Att.04](#)).

### Decision

The 2022 to 2025 Board of Directors' Report was unanimously approved by the General Assembly.

## 7. Approval of New Members

Since the last General Assembly in June 2022, the following 20 organisations applied to become a member of TAFISA and were preliminarily approved by the current TAFISA Board of Directors.

### National Members (5 organisations)

Country	Organisation
Estonia	The Competence Center for Physical Activity
France	Fédération Française des Clubs Omnisports
Italy	Polisportiva Giovanili Salesiane
Luxembourg	Comité Olympique et Sportif Luxembourgeois
Sierra Leone	National Olympic Committee of Sierra Leone

### International Members (4 organisations)

Country	Organisation
Brazil	International Traditional Karate Federation
India	International Kabaddi Federation
Switzerland	International Dart Federation
United Kingdom	World Dodgeball Association

### Supporter Members (11 organisations)

Country	Organisation
Azerbaijan	World Alpogut Federation
Canada	Canada Kabaddi Association
France	ANESTAPS
India	United World Martial Arts Federation – Asia
Korea	Korea Sports for All Athletics Association
Morocco	TIBU Maroc
Nepal	Montessori Association Nepal
Portugal	Federação Portuguesa de Lohan Tao Kempo – FPLK
Senegal	Conférence des Ministres de la Jeunesse et des Sports de la francophonie (CONFEJES)
Tunisia	Kolna Nemchiw
United Arab Emirates	Department of Community Development Abu Dhabi; Sports Division

The General Assembly was asked to decide on each member category individually by a vote unless there were special requests.

## Decision

In three separate votes according to membership category, the General Assembly unanimously approved all new national, international and supporter members provided they were in good standing. Newly approved members that were present then received the right to vote immediately during this General Assembly provided that they had paid their membership fee for the years following their application. This brought the number of votes during the General Assembly to 223.

## 8. CAS Arbitration Case ROC vs. TAFISA, on the cancellation of the 8th TAFISA World Sport for All Games 2024: legal proceedings and risk mitigation strategy

### CAS Case following Cancellation of the 8th TAFISA World Sport for All Games

A detailed report about the ongoing CAS Case between TAFISA and the Russian Olympic Committee was provided to the General Assembly by TAFISA's hired lawyer Marvin Thormann from Lentze.Stopper. The script of his intervention is enclosed as [Att.o6](#). Thormann in particular highlighted that "TAFISA has done everything within its power to avoid a court proceeding in this matter" and that "the TAFISA bodies treated this issue of the 2024 TAFISA Games that were planned to be hosted by the Russian Olympic Committee in the region of Nizhny Novgorod in Russia and the entire court proceeding with the utmost diligence in the best possible way."

More information about the chronology of the conflict with the Russian Olympic Committee and CAS case can be found in [Att.o5](#) "Report of the Court of Arbitration for Sport (CAS) proceeding Russian Olympic Committee (ROC) vs. TAFISA (CAS 2022/O/9118)".

TAFISA member the Sri Lanka National Olympic Committee, represented by Maxwell de Silva, emphasized the importance for TAFISA in future to include a 'force majeure' clause within its hosting contracts and proposed that it should explicitly include 'war' as one of the triggering events. Mr. de Silva pointed out that this inclusion could potentially facilitate matters for TAFISA and avoid future legal or arbitration cases.

NB from TAFISA: the contract with the Russian Olympic Committee includes a Force Majeure clause already.

### Risk for TAFISA & Mitigation Strategy

The TAFISA Treasurer informed the General Assembly that the CAS Case creates a tremendous financial risk for TAFISA, which could threaten the organisation's financial sustainability and existence if TAFISA had to reimburse the entire event's licence fee and damages. With the current expenses and income of the organisation – which would of course be adapted as necessary, such payment to ROC could lead to an insolvency of the organisation in 2025.

The Treasurer highlighted that the TAFISA Board of Directors, with the support of its hired lawyers Lentze.Stopper, external accountants and TAFISA auditors took all necessary legal measures to safeguard the organisation in case of adverse CAS Award, including the adoption, during its meeting on 25 September 2022, of a financial risk mitigation strategy ([Att.o7](#)) with immediate effect.

A detailed report was given to the General Assembly by TAFISA Treasurer Sodrznik.

### Russian War of Aggression Against Ukraine & TAFISA Protective Measures

The Secretary General highlighted that the war of aggression from Russia, supported by Belarus, against Ukraine led the TAFISA Executive Board, at the time, to take action and adopt protective measures ([Att.o8](#)), which followed the urgent recommendation of the IOC Executive Board dated 25 February 2022. According to TAFISA Statutes (Chapter VII, Article 5), "In case an issued protective measure is still in place at the time of the next General Assembly, such General Assembly shall discuss and decide whether the protective measures shall be maintained, or definitive measures should be resolved".

The TAFISA Board of Directors noted that the spirit of the resolution taken by the TAFISA Executive Board in February 2022, the reasons and the background behind the resolution (namely the unjustified military invasion

into another country) have not changed and the conflict is still ongoing. In addition, on 28 March 2023 the IOC Executive Board has issued a recommendation which upheld its previous recommendation not to host any international events in the territories of Russia or Belarus; this recommendation still stands today.

Therefore, the TAFISA Board of Directors recommended to the General Assembly to resolve the following decision as protective measures:

- *"No international sports events be organised in Russia or Belarus until further notice. Organisations from either countries cannot bid or apply as a host for any TAFISA event.*
- *No government, state officials, athletes, teams or organisations, neither individual athletes nor teams of athletes from the Russian Federation or the Republic of Belarus should be accredited for, or invited to, any TAFISA events (including TAFISA World Congress, TAFISA General Assembly, TAFISA World Sport for All Games and others).*
- *Any membership in the TAFISA organisation is suspended for organisations from Russia or the Republic of Belarus until further notice.*
- *No flag, anthems or other national symbols whatsoever of the Russian Federation or the Republic of Belarus should be displayed at any TAFISA events.*
- *No representative from Russia or the Republic of Belarus can represent TAFISA in any function or position. Representatives from either country cannot apply for a mandate, a nomination or a position on any TAFISA body.*
- *No TAFISA representative will attend any events (physical or virtual) in Russia or the Republic of Belarus or any events hosted or organised by organisations from Russia or the Republic of Belarus until further notice.*

*This resolution shall be assessed and evaluated by the competent TAFISA bodies constantly from time to time with regards to its reinforcement and effectiveness, and the protective measures shall be lifted if and when the reasons for the sanction and/or the protective measures have ceased to exist.*

*TAFISA believes in the power of Sport for All to bring people together, build bridges and drive peace-building."*

A question was raised by TAFISA member Sri Lanka National Olympic Committee, represented by Maxwell de Silva, inquiring why Russian and Belarus athletes would not be allowed to participate in TAFISA events, especially in light of recent statements from the IOC. In response, the General Assembly Chairperson clarified that this matter doesn't fall under TAFISA's purview as our events are not competition-based.

#### Decision

The General Assembly approved the resolution on protective measures against Russia and Belarus with no votes against, 6 abstentions, and the remainder in favour.

The General Assembly acknowledged the report on the CAS case between the Russian Olympic Committee and TAFISA. It also acknowledged the financial risk and related mitigation strategy adopted by the TAFISA Board of Directors and acknowledged that TAFISA Board of Directors has undertaken all requisite legal measures to safeguard the organisation in the event of an adverse CAS Award.

## 9. Report from Auditors and Approval of Audit & Financial Reports 2021 and 2022

The Financial Reports 2021 ([Att.09](#)) and 2022 ([Att.10](#)), and Audit Reports 2021 ([Att.11](#)) and 2022 ([Att.12](#)) were presented orally by the Treasurer.

He highlighted that the Audit Reports 2021 and 2022 drawn by TAFISA elected auditors Gerhard Reus and Peeter Lusmägi, have shown no irregularities in regards to TAFISA's operational and financial governance, and confirmed a sound accounting practice executed by the Executive Office.

He noted that the Financial Statements do not include the excellent in-kind services provided by each of the TAFISA Board Members, Commissioners and Special Advisors, which includes expenses for travelling to board meetings, using their respective home or business offices for TAFISA purposes, etc. Without this contribution, TAFISA would not be able to fulfil its tasks and obligations.

He gave thanks to TAFISA partners, supporters, and donors. In particular, TAFISA would like to note the following contributions to the TAFISA Office:

- Office space donated by Commerzbank AG,

- Public funds provided by the German Government and the German Olympic Sport Confederation (DOSB),
- Donations provided by Nike and Catmosphere,
- Grants provided by the European Commission, IOC and UNESCO,
- Licence fees provided by TAFISA event organisers, namely
  - Olympic Committee of Slovenia & Association of Sport Federations as well as Sport Union of Slovenia (World Congress 2022),
  - Italian Federation of Traditional Games and Sports (European Sport for All Games 2022),
  - German Olympic Sports Confederation (World Congress 2023),
  - Sokol (World Congress 2025)
  - Saudi Sports for All Federation (World Games 2028)

#### Decision

The Audit Reports 2021 and 2022 and the Financial Reports 2021 and 2022 were unanimously approved by the General Assembly as presented.

### 10. Approval of Budget Plan 2023

The 2023 Budget Plan (Att.13) was presented by the TAFISA Treasurer with the following main information:

- TAFISA has received all expected funds in 2022 and 2023
- The overall income received for the period 2022 – 2023 exceeds by € 250.000 the income received in the past period 2020-2021 despite the loss of a significant source of funding, which highlights the excellent work done by the TAFISA Board and Office in raising funds for the organisation.
- In the meantime and whereas substantial unplanned legal costs were incurred by TAFISA in the CAS Case and the workload of the office has increased together with requirements from new or renewed projects linked to increased income, the expenditure for the years 2022 – 2023 has only increased by the same amount as the income, compared to the past period 2020-2021, as a result of the successful blocking of expenditure that been put in place by the TAFISA Board.
- The Budget Plan 2023 is overshadowed by the conflict with the CAS case against the ROC – with potential high financial losses if the case was lost by TAFISA.
- The current forecast expenses may increase dramatically if TAFISA had to repay any licence fee and/or damages to the ROC. This is, however, not yet known.
- To sustain the TAFISA budget, the TAFISA Board of Directors launched a strategic review process and entered in a partnership with Oaks Consultancy to fundraise.

#### Decision

The General Assembly unanimously approved the Budget Plan 2023 as presented.

### 11. Approval of Financial Forecast 2024 & 2025

The Treasurer presented the Financial Forecasts for 2024 & 2025 (Att.14) and explained that whilst TAFISA's financial position is stronger than in previous years, we still operate on a very restricted and insecure budget for an organisation of our reach, value and potential.

The budget forecasts 2024/25 only include the income that is secured as of 31 August 2023. Income is expected to increase thank to fundraising activities and renewals of partnerships. The expenditure that is forecast is based on TAFISA's current actions and needs, as well as "best case scenario" that TAFISA can increase human capacity and invest in new projects and activities.

It is however too early to set a reliable forecast as it is overshadowed by the ROC/CAS case and financial risks. Indeed, the CAS Case creates a tremendous financial risk for TAFISA, which could threaten the organisation's financial sustainability and existence if TAFISA had to reimburse the entire event's licence fee and damages. With the current expenses and income of the organisation, such payment to ROC could lead to an insolvency of the organisation in the course of 2025.

The TAFISA Board has made it a priority throughout 2023 and 2024 to fundraise for TAFISA and compensate any loss of the CAS case as highlighted earlier in our risk mitigation strategy. Considering this, to strengthen TAFISA's financial situation 2022 & 2023, TAFISA will focus on:

- Nurturing already existing partnerships
- Developing new fundraising streams
- Strengthening the business of licence fees through TAFISA flagship events
- Identifying foundations working in the same field as TAFISA for cooperation and donations
- Continuing to develop TAFISA's marketing and public relations strategy

#### Decision

The General Assembly unanimously approved the financial forecasts 2024 & 2025 as presented.

### 12. TAFISA Mission 2030: For a Better World Through Sport for All

As approved by the TAFISA General Assembly of 10 June 2022 in Portoroz, a revision of Mission 2030 has been undertaken. A thirteenth theme, "Digitalisation & Innovation", has been included in this updated version ([Att.15](#)).

#### Decision

The General Assembly unanimously approved the Mission 2030 revision as presented.

### 13. TAFISA Strategic Process

Since the last General Assembly, a Strategic Review process has been undertaken by the TAFISA Board to enable TAFISA's growth and development. It builds on the results of TAFISA Legacy 2021, which aimed to systemise TAFISA's approach to maintaining, generating, and sustaining sources of income, along with fundraising efforts carried out with the support of Oaks Consultancy.

TAFISA Head of Operations Garcia was invited to make the following report to the General Assembly:

The Strategic Review process has resulted in the development of a Strategic Roadmap 2023 – 2025 ([Att.16](#)) which looks at TAFISA's current status and the environment it exists in, and provides a path for development over the next 24 months.

The Strategic Roadmap 2023 – 2025 focuses on five Work Areas identified as priorities:

- Organisational Structure
- Regional Strategy
- Offers & Activities
- Identity & Branding
- Flagship Events

Alongside the five work areas, three Transversal Processes which affect TAFISA's work and operations in general will need to be accounted for and optimised to effectively implement the Roadmap:

- Human & Financial Resources
- Networking & Collaboration
- Communication & Public Relations

The Strategic Roadmap will be led by an appointed Steering Committee and each of the five Work Areas will be its own project, following an approach structured around a dedicated team, steering committee, and work plan, to draft TAFISA's strategy in each Work Area. The collation of these strategies will represent TAFISA's future Strategy to be presented and launched during the TAFISA General Assembly 2025.

The entire process will be implemented with an inclusive approach that consults and engages with a diversity of target groups and populations.

The depth of the work carried out for each Work Area will depend on capacity, financial budget, and priorities.



## Decision

The General Assembly acknowledged the Strategic Roadmap 2023 – 2025 and its implementation until the TAFISA General Assembly 2025.

### 14. Revision of Statutes

According to the TAFISA Statutes, the General Assembly may take decisions to amend the TAFISA Statutes. In 2023, the following change has been identified and was proposed for General Assembly's approval:

Old	New
CHAPTER IX GENERAL ASSEMBLY Article 4 The tasks of the General Assembly include in particular the following: [...] c) Deciding on the venue for the respective next-but-one TAFISA World Congress and other major TAFISA events.	CHAPTER IX GENERAL ASSEMBLY Article 4 The tasks of the General Assembly include in particular the following: [...] c) Deciding on the venue(s) for the <del>respective next-but-one</del> next TAFISA World Congress(es) and other major TAFISA events.

## Decision

The General Assembly unanimously approved the proposed revisions of Statutes. The revised statutes are enclosed in [Att.17](#).

### 15. Election of Election Committee

For the supervision of the election procedures (secret ballot) of this General Assembly an Election Committee consisting of at least three persons not standing for election of the Board of Directors were to be elected, according to TAFISA Statutes.

## Decision

The following three persons were unanimously elected by the General Assembly to form the Election Committee:

- Hayono Isman (KORMI, Indonesia)
- Richard Way (Sport for Life, Canada)
- Alfiya Sabitova (TAFISA Kazakhstan)

### 16. Election of Good Governance Officer

The Secretary General informed the General Assembly that according to the TAFISA "Code of Conduct for Integrity", TAFISA shall deploy a voluntary Special Officer (Ethics Officer, Good Governance Officer). He or she shall be elected by the General Assembly. The Special Officer may not hold any other position in TAFISA and must be independent. In addition to a preventive, advisory role for all employees and office-bearers (for instance in the event of potential conflicts of interest) if requested, the Special Officer shall also have additional tasks and powers:

- Examining possible breaches
- Assessing the relevance and
- Issuing of recommendations to the relevant decision-making body on how to proceed

He/she shall also have a right of initiative if he/she is not requested to become active directly but gains knowledge of possible incidents from external sources.

The Good Governance Officer shall always be in charge in the case of breaches of the rules by members of the Board of Directors or Executive Board (investigation, dealing with the events/action to be taken in response).

The following person, nominated by TAFISA member the Gerlev Sports Academy, was suggested to be elected TAFISA Good Governance Officer:

- Mr. Finn Berggren

Please see the official nomination letter (including Mr. Berggren's credentials and qualifications) in [Att. 18](#) for more information.

#### Decision

The General Assembly unanimously elected Mr. Finn Berggren as the Good Governance Officer.

### 17. Election of Auditors 2024 and 2025

It was the task of the General Assembly to decide on two auditors plus one substitute auditor for the next two years (2024 and 2025). It is the task of the auditors to examine and approve the TAFISA Annual Financial Statements 2023 and 2024 before presenting their audit results to the next General Assembly 2025.

#### Decision

The General Assembly unanimously elected the following auditors for the years 2024 and 2025:

- Auditors:
  - Mr. Gerhard Reus (German Olympic Sports Confederation)
  - Mr. Peeter Lusmägi (Estonian Sport for All Association)
- Substitute auditor:
  - Wendy Gillett (Bluearth Foundation)

### 18. Report on the 2nd TAFISA European Sport for All Games 2022, Perugia, Italy

The Italian Federation of Traditional Sports and Games (FIGeST) hosted in 2022 the 2nd TAFISA European Sport for All Games in Perugia, Italy.

Marco Tomasini, FIGeST representative, gave an oral presentation on the results of the event, which took place on 23 – 29 September 2022.

#### Decision

No decision required.

### 19. Report on the 29th TAFISA World Congress 2025, Prague, Czech Republic

In 2022, the General Assembly approved TAFISA member organisation, SOKOL, to host the 29th TAFISA World Congress 2025 in Prague, Czech Republic.

TAFISA Secretary General informed the General Assembly there has been a recent development, a few days before the General Assembly only, that Sokol requested a postponement of the Congress from 2025 to 2027. The request was made by Sokol on very short notice and the TAFISA Board is still trying to understand the reasons behind the request and its potential implications – Sokol highlighting that due to another major sport event they are organising in June 2025, they do not have the financial and human means and resources to organise the TAFISA Congress in October 2025.

It is important to highlight that their request for postponement to 2027 doesn't align with the valid licence contract between Sokol and TAFISA. Further, a postponement to 2027 is not feasible due the existing bidding process for that year. The Secretary General asked for understanding regarding this situation and will provide further updates to TAFISA Members once discussions have been held with Sokol and a solution has been found by the TAFISA Board of Directors.

## Decision

No decisions required.

## 20. Report on the 9th TAFISA World Sport for All Games 2028, Riyadh, Saudi Arabia

In 2022, the General Assembly approved TAFISA member organisation, Saudi Sports for All Federation (SFA), to host the 9th TAFISA World Sport for All Games 2028 in Riyadh, Saudi Arabia.

Alanood AlOthaimen, Director of Strategy at SFA, gave an oral presentation ([Att. 19](#)) on the preparation status.

## Decision

No decisions required.

## 21. Election of the next TAFISA World Congress Host(s)

With the deadline of 3 August, 2023 two extremely professional applications from TAFISA Members were received to host the 30th TAFISA World Congress 2027.

Whilst one of the bidders unfortunately withdrew from the process since then, one bid remains open.

TAFISA Member	Venue
Botswana National Sports Commission (BNSC)	Botswana

Please see BNSC's bidding dossier in [Att. 20](#). The application was reviewed by the TAFISA Executive Office and Board of Directors, which certified that the applications meet the bidding guidelines and TAFISA statutes.

Tuelo Serufho, CEO of the Botswana National Sports Commission made a presentation of their bid ([Att. 21](#)) to the General Assembly.

## Decision

The General Assembly unanimously approved BNSC, Botswana to host the 30<sup>th</sup> TAFISA World Congress 2027, provided that an agreement on the hosting contract is found.

## 22. Election of new host for the 8<sup>th</sup> TAFISA World Games 2025/2026

The cancellation of the 8th TAFISA World Sport for All Games 2028 in Nizhny Novgorod, Russia, made it an imperative for TAFISA to find a new host for the event.

TAFISA Secretary General explained that the risk incurred by the cancellation of the Games 2024 is twofold for TAFISA:

1. It is a reputational risk since TAFISA's main flagship event, which takes place every four years, currently does not have a host for 2024. This would constitute a major setback since it is an event that is awaited by TAFISA members and partners.
2. It is a financial risk with the potential loss of the license fee and payment of claims and damages in case of loss of the CAS case against the Russian Olympic Committee.

It has therefore been a number one priority of the TAFISA Board and Executive Office to identify a new host for the event.

The following strategy was adopted by the TAFISA Board of Directors during its meeting on 25 September 2022:

- A list of countries, networks, door openers and multipliers that are most likely to host, or help identify hosts for the event, has been drafted. Each of those was contacted individually.
- A formal bidding process aligned with TAFISA Statutes was open to identify potential candidates. Bidding documents ([Att. 22](#)) were prepared and sent to all TAFISA members inviting them to express their interest to host the event.

The identification of a new host satisfying TAFISA's conditions and standards has, however, proven to be extremely difficult:

- With less than 2 years to go to the event, many cities/countries/organisations already have a full calendar or allocated budgets, and cannot commit to host another event
- Another layer of difficulty is the license fee, which is important to TAFISA to cover the potential loss of the case against the ROC.

With this in mind, the Board:

- Postponed several times the deadline for applications to host the Games
- Decided to allow for the event to take place in 2025 or 2026 if need be
- Agreed to be open to negotiations with potential hosts on the amount of the licence fee
- Agreed to be open to negotiations with potential hosts regards the event's scope and concept to adapt to local possibilities

Those decisions were taken with the highest aim to have the event take place and avoid the reputational risk of highlighted above to materialize.

Talks, site inspections, and discussion have been conducted and are still in progress with interested entities.

Among interested entities, the City of Lillehammer expressed, during the General Assembly, a strong interest in the matter. Bengt Fjeldbraaten, representing the City of Lillehammer, gave an oral statement of intent for hosting the TAFISA World Games. Further negotiations will take place in the coming weeks with the City of Lillehammer and other interested entities. Once a contractual agreement has been found with one or the other, a circular letter will be sent to TAFISA Members for approval of the new host.

#### Decision

No decision required.

### 23. Election of TAFISA BoD Election 2025 Nomination Committee

According to the TAFISA Statutes, the General Assembly shall elect a Nomination Committee, which "should be formed by three active members, who are not members of the Board" (Chapter IX, Article 4g) and "shall propose the General Assembly persons for election" (Chapter XI, Article 5) at the next Board of Directors' election.

#### Decision

The General Assembly unanimously elected the following to form the Nomination Committee:

- Keith Joseph, SVGOC (Saint Vincent and the Grenadines)
- Maarit Larinen, World Minigolf Sport Federation (Sweden)
- Germante Bartkute, Lithuanian Sport for All Federation (Lithuania)

### 24. General Assembly Declaration

The Chair explained to the General Assembly that whereas it was the initial intention to present a Declaration "Sport for All: More Together than Ever" for approval by the General Assembly, the TAFISA Board and Congress Organising Committee decided to adopt a Call to Action from all the Congress participants (and not only the General Assembly) in order to give it more weight\*.

*\* Note: On 4 November, the 28th TAFISA World Congress, its Organising Committee comprised of DOSB, State Chancellery of North-Rhine Westphalia, and Land Sport Federation of North-Rhine Westphalia, and TAFISA, signed a Call to Action (Att. 23) reflecting on the TAFISA World Congress learnings and discussions.*

#### Decision

No decision required.

## 25. Any Other Business

No other business was raised.

Düsseldorf, Germany, 3 November 2023



Jean-François Laurent  
Minutes Taker



Keith George  
General Assembly Chairperson